Final Report Practitioner Business Impact Study

Committed *e-file* **Users vs. Committed V-Coders**

Prepared For:

Publication No.: 4431 Catalog No.: 39458U EPARTMENT OF THE TREASURY

September 17, 2004

Prepared By:



Table Of Contents

CONTENTS	PAGE #
Research Background & Method	3
Areas Of Inquiry	4
Executive Summary Of Findings	6
Detailed Findings	
The <i>e-file</i> Startup Process	10
Impact Of <i>e-file</i> On Business	19
Attitudes Toward <i>e-file</i> And Barriers To Usage	28
Other Learning	34

Appendix: Questionnaires Used In The Study Are Attached Electronically



Research Background & Method

- Previous IRS research shows that <u>Practitioners command high loyalty and reliance from</u> <u>Individual and Business Taxpayers</u>, and thus offer <u>a strong opportunity for expanding the use</u> <u>of *e-file* – <u>if</u> they perceive *e-file* to be <u>in their and their clients</u> <u>best interests</u>.
 </u>
- To capitalize on this opportunity, IRS conducted the Practitioner Business Impact (PBI) Study in order to <u>understand how *e-file* impacts the business model of Users</u> with the end-goal being to <u>apply this learning to communications/actions designed to convert Non-Users</u>.
- The study was structured and conducted as follows:
 - First, in early July, we phone-surveyed 502 <u>Practitioners Committed To *e-filing*</u> these were decision-makers in firms that *e-file* 75%+ of all of their Individual returns.
 - They told us what *e-file* has meant to their business, to them personally, and to their clients.
 - We then took the learning from Users into a late-July phone survey of 500 <u>Committed V-Coders</u> decision-makers in firms that V-Code 75% + of all individual returns.
 - They told us what they expect of *e-file*, why they have not adopted it, what the IRS can do to stimulate them, and they gave us their reaction to potential messaging concepts developed from the User learning and several of these are quite promising in terms of future communication.
 - Note: all respondents were drawn from IRS lists of Practitioners who prepare 100+ Individual tax returns, with Practitioners further identified as 75%+ *e-file* or 75%+ V-Code. The response rate for this study was 74%.



Areas Of Inquiry

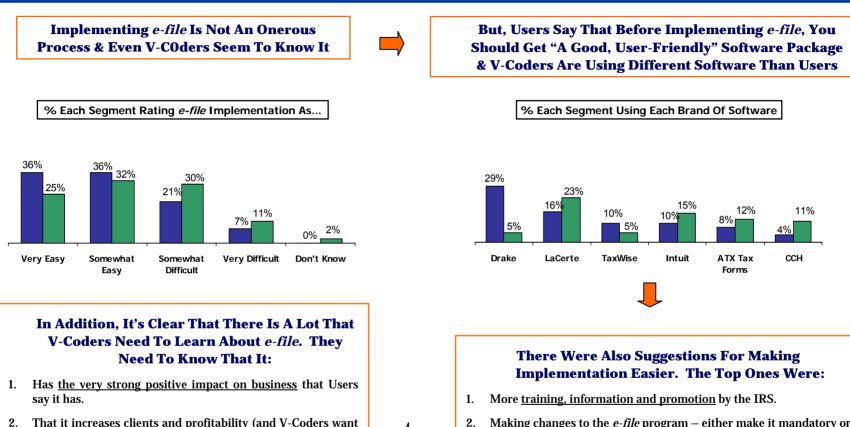
- The PBI interviews were <u>extensive</u>, employed <u>both quantitative and qualitative</u> techniques, and covered <u>a wide range of issues</u> relevant to understanding the business impact of *e-file*. These <u>issues</u> have been <u>bucketed into the following 4 sections</u>:
 - The *e-file* Startup Process this section <u>examines the implementation process and how it</u> impacts business and conversion to *e-file*. Key issues here are: What motivates and impedes conversion to *e-file*? What is the implementation process like? What can Committed Users teach others about conversion? What do the most resistant segment (V-Coders) expect startup to be like? What are their barriers to use, and how do they think these barriers can be overcome?
 - Impact Of *e-file* On Business this section looks at the <u>actual vs. perceived impact of *e-file* on a</u> <u>Practitioner's business</u> – overall impact as well as the effects on cost, fees, personnel, clients, and on Practitioners' own sense of fulfillment from their work.
 - 3. <u>Attitudes Toward *e-file* And Barriers To Usage</u> here, we'll look at each segment's <u>attitudes</u> <u>and at reasons for non-usage</u>, with attention to Registration and Return Type as possible barriers.
 - 4. <u>Other Learning</u> finally, we'll examine <u>other issues which may play a role in future conversion</u>, including: the role of the Practitioner's relationship with and attitudes toward the IRS; personal and professional characteristics; the value of e-services; the role of software; and the potential value of the messaging concepts mentioned earlier.



Executive Summary Of Findings



Executive Summary Of Findings

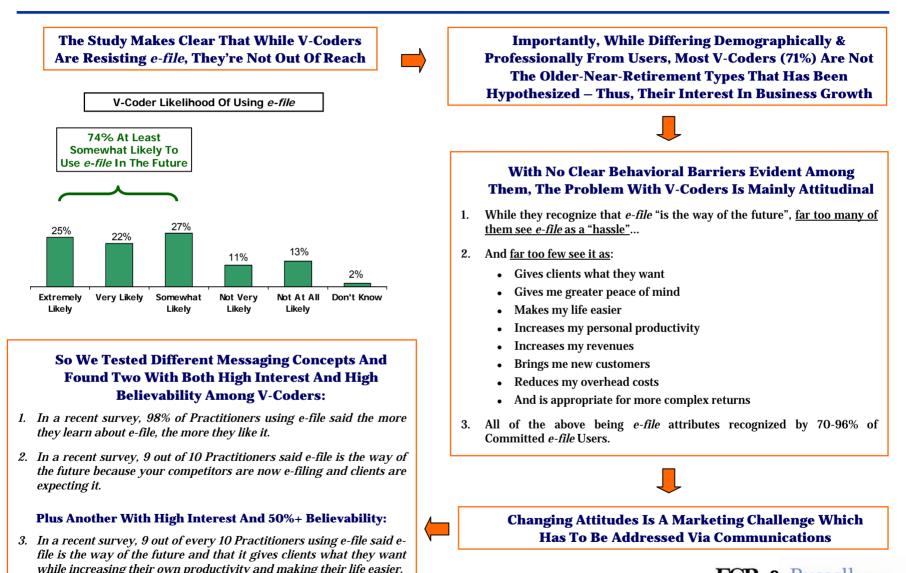


- 2. That it <u>increases clients and profitability</u> (and V-Coders want to grow their business about as much as do the Users).
- 3. That it <u>doesn't lead to as high client fees as they think</u> (they expect an average \$24 in additional fees vs. the \$15 reported by Users).
- 4. And that it <u>aids growth while also decreasing workload and</u> <u>stress, and clearly increasing personal satisfaction</u> with work - i.e., that it provide benefits for them, for their business, and for their clients.

- . Making <u>changes to the *e-file* program</u> either make it mandatory or make it easier (eliminate signature requirement, extend it to more forms, and simplify data entry).
- 3. <u>And provide incentives to use</u> either financial incentives or lessening the burden of the cost of the software. Note: "Incentives" were also the top choice, by far, when V-Coders were given a list to choose from.



Executive Summary Of Findings (Cont'd.)





Detailed Findings



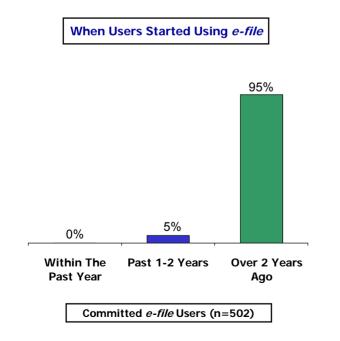
The *e-file* Startup Process

Committed V-Coder Perceptions vs. Committed *e-file* User Reality



When & Why Committed Users Started Using *e-file*

- Looking at startup issues and focusing first on Committed *e-file* Users, we found that <u>few of</u> them (only 5%) are recent adopters – most <u>started using *e-file* over two years ago</u>.
- Their top barriers to adoption had been the <u>newness of *e-file*</u>, its <u>cost</u>, their <u>lack of knowledge</u> and lack of <u>equipment</u>, and <u>lack of client demand</u>. Market changes helped them overcome the first two barriers -- they saw more people using *e-file* and saw costs coming down. Meanwhile, they educated themselves, acquired the right equipment, and helped create demand by selling *e-file* to their clients.



Pre-Startup Barriers To Use & How These Barriers Were Overcome	
BASE: Total Committed <i>e-file</i> Users	502 %
I was hesitant because it hadn't been around that long	<u>29</u>
I saw that it was becoming more widely available/used	65
Software and added cost to e-file was expensive	<u>16</u>
The cost of software/usage went down	24
Ljust didn't know enough about it	<u>16</u>
Educated myself/went to classes/seminars/training	34
Just Did it/Decided to Do It	13
I didn't have the right hardware or software	<u>14</u>
Got a computer/upgraded computer or hardware	43
Bought the software I needed	42
My clients were not interested/did not want it	<u>13</u>
Convinced my clients to use it/sold them on it	52
Made clients use <i>e-file</i> /Made it mandatory for them	15
	Duccell

FCB & Russell

RESEARCH

Users' Motivations To Use Of e-file

- When we asked Users to name the most important reasons for starting to use *e-file*, top responses included three reasons we hear frequently in IRS surveys (faster refunds, accuracy, and ease of use) as well as three other reasons we do not hear so often: <u>saves paper</u>, <u>keeps me competitive</u>, and <u>saves money because it saves me time</u>.
- Their overall top influences to use? Feeling that <u>*e-file* would just be easier</u> and that <u>it's "a</u> <u>good idea"</u>, followed by <u>wanting to be competitive</u> and <u>recommendation from a colleague or</u> <u>IRS to use *e-file*</u>.

Most Important Reasons For Starting Use Of e-file	
BASE: Total Committed <i>e-file</i> Users	 502 %
It saves paper	28
Faster refunds	27
It is a more accurate way to file returns	25
I wanted to stay up to date/be more competitive	22
It is simpler/easier to file this way	21
It is cheaper/saves money because of time saved	19
I like the fact that I get proof of receipt	16
It is quicker/faster (unspecified)	16
Clients requested it	14
I just thought it was a good idea	12
The IRS recommended it	10

Most Important Boscons For Starting Uso Of a file

Top Influences To Use Of *e-file*

BASE: Total Committed <i>e-file</i> Users	502 %
It is easier to <i>e-file</i> returns	12
I just thought it was a good idea	12
I wanted to stay up to date/more competitive A colleague recommended it The IRS recommended it	9 8 8
It is faster I was persuaded after attending a software workshop	7 7
My clients requested it	6



What Users Would Tell Others About The *e-file* Startup Process

- We asked Committed Users what advice they would give, or what they would tell a Practitioner who was about to implement *e-file*.
- They indicated that they would talk first about <u>getting a good software package</u>, then talk about *e-file* being <u>easier</u>, that you need an <u>organized approach</u>, that it's <u>fast</u>, and to "just do <u>it</u>" just start using it.

What They Would Tell Other Practitioners To Help Them Prepare For Use Of e-file

BASE: Total Committed <i>e-file</i> Users	502 %
Would suggest to them a good/user-friendly software package	26
Tell them <i>e-file</i> is an easier way to prepare tax returns	21
Tell them you need an organized approach Tell them <i>e-file</i> is faster Tell them to just start using <i>e-file</i> /Just do it	15 11 11
Tell them they need to be accurate & have complete information to <i>e-file</i> Tell them to attend IRS seminars/classes Tell them to read everything thoroughly/read & follow all directions	8 7 6
Tell them <i>e-file</i> is cheaper	4



What V-Coders Hear About *e-file* From Other Practitioners

• Over half of the Committed V-Coders told us that they have heard about *e-file* from other Practitioners, and what they've heard is overwhelmingly positive – though it's focused on the ease and speed benefits and not on *e-file's* benefits to the Practitioner's business.

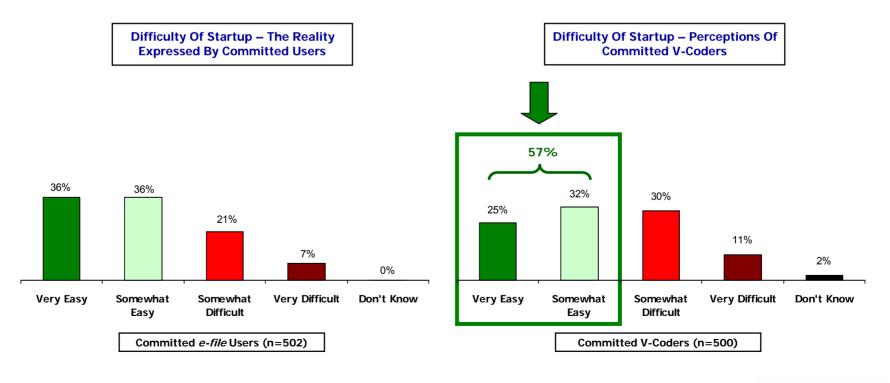
What V-Coders Hear About *e-file*

BASE: Total Committed V-Coders	500 %
<u>% Of Committed V-Coders Who Have Talked To Other Practitioners</u> About What It Is Like For Them To Use <i>e-file</i> :	54
They Were Told That The Main Advantages Are That <i>e-file</i> Is:	
Simpler/Easier (Net) Less Paper/Less Paperwork Simpler/Easier (n.s.)	<u>45</u> 24 11
<u>Faster</u> (Net) Faster Refund Quick/Quicker/Fast (n.s.)	<u>43</u> 22 9
Is a Benefit to the Business	12
No Advantages	12
And They Were Told That The Main Disadvantages Are That:	
<i>e-file</i> Takes More Time <i>e-file</i> Requires More Accuracy The Price/Cost of <i>e-filing</i> No Disadvantages	14 13 11 33



Implementing *e-file*: User Reality vs. V-Coder Perceptions

- We asked both Committed Users and Committed V-Coders to assess the ease/difficulty of implementing *e-file*. While the V-Coders had more ratings of implementation as "somewhat" or "very" difficult...
- The notable finding here is that over half (57%) of Committed V-Coders rated it "very" or "somewhat" <u>easy</u> i.e., they <u>do not think</u> the process is generally difficult.





Top Difficulties Of Implementation & How To Overcome Them

- We asked what's difficult about implementation and probed for how to overcome difficulties. Users' top responses were that they <u>did not have the right equipment</u> (and had to acquire it) and that they <u>realized *e-file* requires more precision</u> (and they had to prepare for that).
- V-Coders top stated difficulty, by far, is <u>lack of client demand</u> which may be part-reality, part-excuse since only about 1/3rd say they'll have to convince clients; the others may have to convince themselves first.

	Users' Difficulties & How They Were Overcome	
BASE:	Total Users Said Implementation Was Less Than "Very Easy"	319 %
<u>I did</u>	n't have the right hardware or software	<u>26</u>
E	Bought the software/hardware I needed	56
V	Vorked with software provider to get the right software	11
Saw	there was less room for error with e-file	16
	Did more checking of input/had clients check carefully	29
	earned the process and became more educated about it	24
	Sot help from my software company	14
I tho	ught it would be too confusing/hard to understand	<u>14</u>
L	earned about it/taught myself about it	44
0	Sot help from my software company	26
	Practiced/went through trial-and-error	17
	Vent to an IRS seminar/forum and learned about it	11
No d	emand for it from clients	<u>10</u>
	Clients began to ask about it/began to trust it	50
	Convinced my clients to use it	44
	Clients learned it's a faster way to get refunds and file	16
	, ,	

/-Coders' Perceived Difficulties & How They Would Be Overc	ome
BASE: Total V-Coders Expect Implementation To Be Less Than "Very Easy"	365 %
My clients are not interested in it/do not want it	<u>31</u>
Would have to convince clients to use it	36
The software and added cost to e-file is too expensive	<u>17</u>
Would have to charge clients for it	36
Cost of software would have to decrease	21
I think it would be too time consuming	<u>13</u>
IRS would have to make it easier/eliminate sig. requirement	19
IRS would have to make it less time-consuming	15
Would have to hire more employees	13
Would have to go through a learning curve	13
e-file leaves no room for error	<u>11</u>
Would have to be more careful with client data entry	36
Would have to learn more about it	13
Would have to practice at it, get some experience with it	13
I don't have the right hardware or software	<u>10</u>
Would have to buy/get the right hardware/software	46

& KUSSEII

RESEARCH

Suggestions For IRS To Make *e-file* Implementation Easier

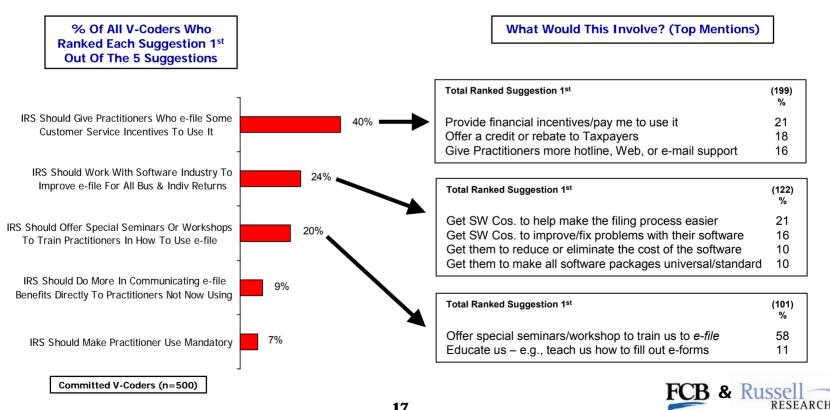
• How can IRS make implementation of *e-file* easier? By <u>providing more training/information/</u> promotion, by making <u>changes to the *e-file* program</u>, and by <u>providing incentives/easing the</u> <u>cost burden</u>.

	How To Make It Easier To Start Using <i>e-file</i>	0	0
BASE:		Committed <u>e-file Users</u> 502 %	Committed <u>V-Coders</u> 500 %
Total With Suggestions On H	ow To Ease Implementation	<u>71</u>	77
Provide More Training/Inform		<u>36</u>	<u>25</u>
	pecial seminars/workshops/trainir		8
Educate non-users about the ber		9	5
Provide more easy-to-understand		5	2
Let non-users know it's easier to		4	4
Talk directly to non-users and co Advertise/market it more	nvince them to use <i>e-file</i>	4	1
	ve te he more accurate	3	2
Warn non-users that they will ha		2	3
Make Changes To The Progra		<u>27</u>	<mark>22</mark> 2
Make e-file mandatory/don't give		10	
Make it easier to start actually us		6	4
Have more forms available to e-h		3	3
Non-Users have to overcome the		3	1
Streamline the application proces	SS	2	0
Eliminate signature forms		1	5
Explain errors/give information o		1	3
Decrease the amount of information	tion input/data entry	1	4
Provide Incentives To Use/Ea	ase The Cost Burden	<u>16</u>	<u>20</u>
Give some sort of incentive/comp	pensation for using <i>e-file</i>	11	12
Make it free/eliminate cost/make	•	3	6
IRS should buy the software for	Preparers	2	2



Suggestions To Make *e-file* Implementation Easier (Cont'd.)

We took some of the Users' top mentions of "how to make implementation easier", formed a pre-list of suggestions, and asked V-Coders to rank them in terms of which they thought were more important. By far, the top suggestion was to give users some customer service incentives. Asked what this would involve, top mentions were financial incentives to Practitioners, credits/rebates to Taxpayers, and fast support resources for Practitioners. The detail behind the other two top suggestions are shown below.



Impact Of *e-file* **On Business:**

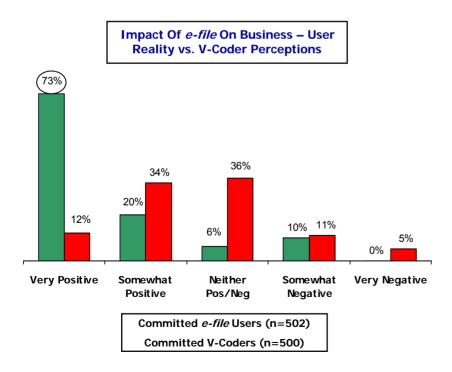
Committed V-Coder Perceptions

vs. Committed *e-file* User Reality



Overall Impact Of *e-file* **On Business**

- Users clearly believe that *e-file* has had a positive impact on their business. <u>V-Coders</u>, on the other hand, <u>are split</u> about what *e-file* would mean to their business with about half thinking it would have a positive impact and the rest thinking it would either have no impact or (in the case of 16%) a negative impact.
- What V-Coders appear to be missing about the positive effects of *e-file* are that <u>clients like it</u>, it <u>generates more clients</u>, is <u>more accurate</u>, <u>saves money</u>, is <u>more efficient</u>, and allows them to <u>handle more volume</u>.



	How <i>e-file</i> Is/Would	Be Positive]
BASE:		Committed <u>e-file Users</u> 502 %	Committed <u>V-Coders</u> 500 %
Clients like	it/are satisfied with it	27	10
<i>e-file</i> genera	ates clients	19	6
Refunds are r	eceived faster	16	13
<i>e-file</i> is mor		14	7
<i>e-file</i> saves pa		12	13
<i>e-file</i> saves		8	3
Returns get d		8	7
I can handle		7	1
It takes less t		6	13
It is efficien		6	3



Impact Of *e-file* On Specific Elements Of Business

- We compared User and V-Coder responses to detailed measures and found that <u>Committed V-Coders</u> have several serious misperceptions about/lack of knowledge of *e-file's* impact on a Practitioner's business specifically:
 - <u>V-Coders are not aware of the impact of *e-file* on equipment costs, nor are they aware of the true extent of <u>startup costs or recurring annual costs</u>.
 </u>

BASE:	Committed <u>e-file Users</u> 502 %	Committed <u>V-Coders</u> 500 %
<u>% Said <i>e-file</i> DOES/WOULD</u>	%	%
DECREASE Computer Hardware/Software/Other Equipment Costs	<u>3</u>	1
INCREASE Computer Hardware/Software/Other Equipment Costs Among Those Saying "Increased", Average % Increase	<u>58</u> 39%	31 22%
Average e-file Startup Costs	\$3,623	\$1,989
How Long Does It Take To Re-Coup These Costs (Avg. # Months)	13	12
Average Total Recurring Annual Costs Of e-file	\$2,494	\$1,896



Impact Of *e-file* On Specific Elements Of Business (Cont'd.)

On the other hand, they do not know that *e-file* leads to a significant increase in clients (+37%) and to a strong increase in profitability (+31%).

BASE:	Committed <u>e-file Users</u> 502 %	Committed <u>V-Coders</u> 500 %
<u>% Said <i>e-file</i> DOES/WOULD</u>		,,,
INCREASE Firm's Total # Of Clients Among Those Saying "Increased", % Increase DECREASE Firm's Total # Of Clients	(<u>57</u>) 37%) 1	<u>20</u> 11% 6
INCREASE Firm's Profitability Among Those Saying "Increased", % Profit Increase DECREASE Firm's Profitability	$\underbrace{\begin{pmatrix} \underline{66} \\ \underline{31\%} \\ \underline{3} \\ \underline{3} \\ \underline{3} \\ \underline{3} \\ \underline{5} \\ $	<u>35</u> 10% 13

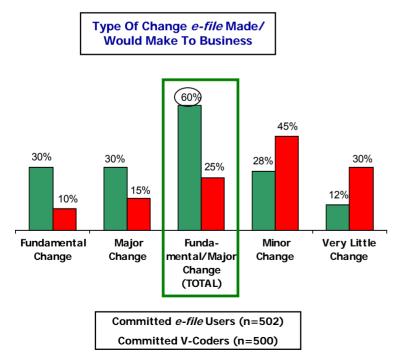
 In addition, they fear a greater increase in fees charged clients and more need for more employee training than is actually the case (as reported by Users). And they are not aware that *e-file* can, in some cases, actually reduce the number of employees needed during tax season.

	Committed <u>e-file Users</u>	Committed <u>V-Coders</u>
BASE:	502 %	500 %
<u>% Said <i>e-file</i> DOES/WOULD</u>	70	70
INCREASE The Fees Charged To Clients Among Those Saying "Increased", Average Increase Per Client	<u>33</u> \$15	<u>68</u> \$24
INCREASE Amt. Of Training Employees Need DECREASE The Amt. Of Training Employees Need	<u>41</u> <u>2</u>	50
INCREASE # Employees Needed During Tax Season DECREASE # Employees Needed During Tax Season	$\underbrace{16}_{11}$	<u>16</u> <u>1</u>



The Extent Of Change *e-file* Brings To A Business

- Committed V-Coders <u>also do not know the extent of change that *e-file* would bring to their <u>business</u>, with only 25% (vs. 60% of Users) thinking it makes a fundamental or major change to a Practitioner's business. <u>Caution though</u>: "change" may not necessarily be a positive to a V-Coder group that showed earlier that it resists change from paper to a new way of filing.</u>
- Asked <u>what changes they experienced/expect</u> due to *e-file*, <u>83% of Users mentioned something</u> <u>positive</u> (mainly makes job easier, speeds work/refunds, and increases business), while <u>most V-Coders mentioned something negative</u> (mainly adds to work, training, and costs).



Type Of Changes Occurring/Expected			
	Committed <u>e-file Users</u>	Committed <u>V-Coders</u>	
BASE: Total Say <i>e-file</i> Made/ Would Make Fundamental/Major Change	299 %	126 %	
Total Mentioning A Positive Change To Business	<u>83</u>	<u>28</u>	
Made/Would Make Job Easier Can Process Returns/Get Refunds Faster Increases # Clients/Size Of Business	33 25 23	14 9 7	
Total Mentioning A Negative Change To Business	<u>3</u>	<u>58</u>	
Adds Work/Amount Of Time At Work Have To Learn To Use It & Train Employees Adds Cost Due To Cost Of Software	1 0 0	17 11 11	

Type Of Changes Occurring /Expected



Benefits Of e-file To Business

• V-Coders also showed far less understanding of the benefits of *e-file* to their business – in particular, they don't seem to know that *e-file* yields <u>Increased Productivity</u>, <u>Greater Accuracy/Fewer Problems</u>, <u>Greater Ease Of Preparation</u>, <u>Greater Customer Satisfaction</u>, and <u>Increased Business</u>.

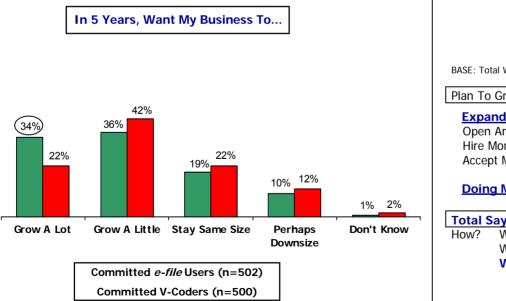
Demofite Of a file To Dusiness

Benefits Of <i>e-file</i> To Business		
BASE:	Committed <u>e-file Users</u> 502 %	Committed <u>V-Coders</u> 500 %
Increased Productivity (Net)	55	33
Faster for the Clients/Faster Filing/Refund/Acknowledgment Of Receipt	37	27
Increased Productivity	17	5
Can Handle More Clients	14	3
Greater Accuracy/Fewer Problems (Net)	36	<mark>18</mark>
It's More Accurate Way to Prepare and File	27	13
It's Automated – Less Errors in Return	12	3
Greater Ease Of Preparation (Net)	30	<u>11</u>
It's Easier for Preparer	28	10
Greater Customer Satisfaction (Net)	30	<mark>10</mark>
Clients Like Speed, Accuracy, Ease, Security, Paperless, Payment Options	20	8
Clients Like the Idea Of It – They Want To Do Things Electronically	9	3
It's Paperless/Saves Paper	<u>26</u>	<u>26</u>
Increased Business (Net)	21	<mark>8</mark>
Increased Our Number Of Clients/Brought Us More Clients	14	3
Increased Our Revenue/Profits	11	6



Business Growth Objectives & The Role Of *e-file*

- While the Committed *e-file* Users are statistically more interested in growing their business, the <u>Committed V-Coders are NOT growth-averse</u> -- 22% want their firm to grow "a lot" while another 42% want it to grow "a little". (So they're not "gliding toward retirement", as has been hypothesized, and we'll see this later in their demographic profile.)
- We asked those wanting growth <u>how they expect to achieve it</u>, and probed on <u>whether *e-file* plays a role</u>. We found that few Users and even fewer V-Coders plan to use *e-file* in their marketing though they clearly plan to do more marketing (and could use *e-file*) and they plan to expand (and the efficiencies of *e-file* could help in that regard).



	Committed <u>e-file Users</u>	Committed <u>V-Coders</u>
BASE: Total Who Expect Firm To Grow	350	319
	%	%
Plan To Grow By		
Expanding Business (Net)	<u>33</u>	<u>29</u>
Open Another Office/Multiple Offices	13	4
Hire More Employees/Add Staff	9	9
Accept More Clients/Expand Client Base	9	12
Doing More Advertising/Marketing (Net)	<u>32</u>	<u>23</u>
Total Say <i>e-file</i> Will Play A Role	80	45
How? Will Use <i>e-file</i> /Use It More	44	18
Will Expand Because Of It	13	5
Will Use It In Marketing/Advg.	13	3

How Plan To Reach Growth Goal



Impact Of *e-file* On Practitioner Personally

• We asked each segment to tell what they know/expect of the impact of *e-file* on the Practitioner personally. On each of these measures, <u>V-Coders showed less appreciation of the personal benefits of using *e-file* – especially in terms of increasing their satisfaction with their work (mainly by making them feel more efficient).</u>

		Personal Impact Of e-file	Committed	Committee
BASE:			<u>e-file Users</u> 502	V-Coders 500
DAJL.			%	%
% Sai	d <i>e-file</i> INCREASES Their W	/orkload	35	46
% Sai	d <i>e-file</i> HAS NO IMPACT On	Their Workload	37	41
% Sai	d <i>e-file</i> DECREASES Their W	/orkload	29	13
How?	Less Copying/Printing/Pape	erwork	56	57
	Saves Time/Takes Less Tir		36	27
	Don't Have to Mail Return		15	15
	Work Less/Less Time in Of	fice	10	10
% Sai	d e-file INCREASES Their St	tress Level	25	36
% Sai	d <i>e-file</i> has no impact on	THEIR STRESS LEVEL	56	58
% Sai	d e-file DECREASES Their S	tress Level	(19)	6
How?	Simplifies Work/Makes It Eas	ier (Less Paperwork/Mailing)	50	39
	Saves Time/Get More Done		27	36
	With Greater Accuracy, Fewe	r Errors/Problems	23	12
	Work Less/Less Time in Offic	e	6	14
	Less Stress/Less Worrying		2	25
% Sai	d e-file DECREASES Their S	atisfaction With Work/Profession	*	5
% Sai	d <i>e-file</i> HAS NO IMPACT On	Their Satisfaction With Work/Prof	fession 35	75
% Sai	d e-file INCREASES Their Sa	atisfaction With Work/Profession	fession 35 (65)	20
How?	Feel More Efficient – Quick R	eceipt, Less Paperwork, Simpler	30	20
		Quicker To Prepare, Fast Refunds	20	26
	More Accurate/Fewer Error	• •	15	12
	Everybody Wins – Me and Cl	ients	11	9
				TYD



Benefits Of e-file To Clients

What are *e-file's* benefits to their clients? V-Coders acknowledge Speed In Refund as a benefit, but that's about it. <u>They do not recognize/appreciate other benefits to the same extent as Users</u> – benefits such as Quick Acknowledgment Of Receipt, Speed In Submission, Accuracy, Ease Of Use, or Clients Liking *e-file*.

	Benefits Of <i>e-file</i> To Clients		
BASE:		Committed <u>e-file Users</u> 502 %	Committed <u>V-Coders</u> 500 %
Speed/Faster (Net)	eturn	90	<mark>85</mark>
Speed in Refund		79	80
Speed of Acknowledged Receipt of Re		35	14
Speed in Submission of Return		34	13
Accuracy (Net)		32	<u>13</u>
See it As More Accurate Way to File		31	13
Ease of Use (Net)		19	<mark>7</mark>
See it As Easier to Use		19	6
<u>Clients Like It</u> (Net)	kely To Get Lost In Mail	20	4
Clients Like Its Specific Benefits		14	4
Clients See it As More Secure/Less Lil		13	7
Like it Cause it's Paperless		11	5



Attitudes Toward *e-file* & Barriers To Usage



Overall Attitudes Toward *e-file*

- We found clear differences in attitudes toward *e-file* in these two segments specifically:
 - <u>Committed Users</u> believe in *e-file* so much that few (only 7%) would even consider going back to paper and if they
 had it to do over again, <u>96% say they would be "extremely" or "very" likely to start using *e-file*.
 </u>
 - <u>Committed V-Coders</u>, on the other hand, are just not enthusiastic about *e-file*. But they're NOT highly opposed to it 74% have some level of consideration and only 24% do not. It's just that they do not have a clear motivation for adoption, as do the Users (who focus first on the Simpler/Easier benefit, followed by Speed and Accuracy).

Attitudes	Toward <i>e-file</i>		
		Committed	Committed
		<u>e-file Users</u>	<u>V-Coders</u>
BASE:		502	500
		%	%
<u>% Who Would Consider Dropping <i>e-file</i> & Go E</u>	Back To Paper	7	na
Likelihood Of Starting Use Of e-file Again/In T	<u>he Future</u>	_	
Extremely Likely		85 96%	25
Very Likely		11 ∫ ^{90 70}	22 } 74%
Somewhat Likely		2	27 J
Not Very Likely		1	11 24%
Not At All Likely		1	13 J
Don't Know		0	2
Why Extremely/Very Likely To Start Again/Sta	rt Usina <i>e-file:</i>		
(New Base: Total Would Be "Extremely"/"Very" Likely To Si		(485)	(234)
Simpler/Easier/Less Paperwork		83	9
Faster/Quicker Preparation Or Refunds		22	7
Accuracy		13	1
Clients Like <i>e-file</i>		9	12
I Like e-file/Satisfied with It		7	3
Price/Cost		5	1
			FCB & Ru

Specific Attitudes Toward *e-file*

- Ratings showed the extent to which Users believe in *e-file* as well as the <u>issues which need to</u> <u>be addressed among Committed V-Coders</u>.
 - Specifically, while a majority of V-Coders recognize that *e-file* "is the way of the future", <u>far too many see it as "a hassle"</u> and <u>far too few of them believe that it has clear benefits for their clients, their business, or themselves</u>.
 - Other ratings show that 59% of V-Coders may be <u>getting used to the idea of *e-file*</u>, though there is still resentment with 69% saying the <u>IRS is bent on reaching its *e-file* goals no matter how much trouble it causes Practitioners</u>.

Attitudes Toward e-file

BASE:	Committed <u>e-file Users</u> 502 %	Committed <u>V-Coders</u> 500 %
<u>% Agree Completely/Mostly/Somewhat That <i>e-file</i></u>		
Is The Way Of The Future	99	95
Gives My Clients What They Want	96	57
Gives Me Greater Peace Of Mind	95	41
Makes My Life Easier	93	43
Increases My Personal Productivity	88	37
Increases My Revenues	80	47
Brings Me New Customers	76	39
Reduces My Overhead Costs	70	32
Is A Hassle	11	59
<u>% Agree Completely/Mostly/Somewhat That</u>		
The more I get used to the idea of <i>e-file</i> , the more I like it	98	59
Like IRS promoting <i>e-file</i> in advertising & other means – it's good for Preparers	87	54
It's important to all of us that the IRS make its <i>e-file</i> goal	78	45
e-file has caused strain on tax prep industry, but in long run, it'll be worth it	63	59
IRS bent on reaching <i>e-file</i> goals, no matter how much trouble it causes Preparers	35	69
Resent all the <i>e-file</i> advertising, since it's stirring up clients and making them want to <i>e-file</i>	10	27



Barriers To Usage Among Committed V-Coders

 Asked why they don't use *e-file*, V-Coders focused on <u>lack of demand</u> as their main reason. But, the main component of this was NOT that clients reject *e-file*; rather, it was that <u>clients</u> <u>DO NOT ASK for *e-file*</u>. As we saw with Users, <u>clients require some stimulation to use</u> and <u>V-Coders apparently are not willing to provide it</u>. Why not? <u>Paper filing is less</u> <u>work/easier/more comfortable</u> for them; plus, they don't like the <u>requirements</u> or the <u>costs</u> involved.

	V-Coders' Reasons For Not Using <i>e-file</i>	Total Reasons For Not <i>e-filing</i>	Most Important Reason For Not <i>e-filing</i>
	BASE:	500 %	500 %
	Clients don't ask for it	37	27
Lack Of Demand	Clients don't want to pay the extra charge	12	7
	Clients don't trust it yet	10	5
	Just more comfortable staying with paper returns	14	10
	It takes too much time	9	5
Paper Filing Is	It's too much work	7	2
asier/Less Work	Don't trust <i>e-file</i> it's too risky – too new too much can go wrong	4	2 24%
More Familiar	I/We just don't care to get involved in it	4	2
	Don't like computers	3	1
	It's not as easy to use as they say it is	3	1
	It's just something else to have to deal with	2	1)
	You need to go through the IRS registration/approval process	6	3]
Process Too	The signature form requirement	3	2 7%
Stringent	The rejection rates are high	3	1 [
	All the extra requirements, e.g., matching Social Security Numbers, etc.	2	1 J
	Transmission fees are too high	4	ך 1
Costs/Fees	Costs too much to get started	3	2
	Costs too much (unspecified)	3	2 6%
	The hardware/software costs too much	2	1 J
Type Of Return	Not appropriate for the types of returns we do/types of clients we have	3	2
		1	TR & RIISSE

RESEARCI

Is The ERO Registration Process A Barrier?

• To see whether the ERO Registration Process is a problem for V-Coders, we looked at registration measures on a comparative basis and found that, <u>while Committed *e-file* Users</u> <u>are more likely</u> to be EROs and more likely to think the registration process is easy, a <u>surprisingly high number of Committed V-Coders (63%) are already EROs</u>, and by and large, they <u>do not seem to think that the registration process is particularly difficult</u>.

	The ERO Registration Process	.	.
BASE:		Committed <u>e-file Users</u> 502	Committed <u>V-Coders</u> 500
		%	%
<u>% Who Are Personally An ERO</u>		94	63
<u>Avg. # EROs In Firm</u>		(1.7)	1.0
For V-Coders Only: % Familiar Wit	h ERO Registration Process	na	78
% Of Those Familiar Who Consider	The ERO Registration Process To Be	:	
(New Base = Re-Based To Total Familiar/An	swering)	(502)	(418)
Very Easy		51	37
Somewhat Easy		40	42
Somewhat Difficult		7	17
Very Difficult		2	4
Suggestions For Making ERO Regis	tration Easier:		
Make fingerprint process simpler/ea	asier/eliminate it	8	8
Ability to register online		8	4



Is Type Of Return A Barrier?

• Return type does appear to be a barrier, with <u>V-Coders accepting *e-file* as appropriate for Simple returns, but not for more Complex returns</u>. This is particularly true in the case of Business returns.

	Appropriateness Of <i>e-file</i> For Business & Individual Returns]	
BASE:		Committed <u>e-file Users</u> 502 %	Committed <u>V-Coders</u> 500 %
A Simple <u>Business</u> Tax Return A Complex <u>Business</u> Tax Return A Very Complex <u>Business</u> Tax Re	turn	95 83 68	86 46 27
<u>Q51Specific Business Retur</u> Form 1065 – US Return of P Form 1120 – Corporation In Form 1120s – S Corporation Schedules – C, D, K-1, Q, et	artnership Income come Tax Return Income Tax Return	(42) (40) (38) (29)	31 34 29 17
A Simple <u>Individual</u> Tax Return A Complex <u>Individual</u> Tax Return A Very Complex <u>Individual</u> Tax R		100 98 88	97 64 35
Form 1040X, Amended Retu	Income Tax Return dual Income Tax Return ingle or Joint Filers w/No Dependents	76 57 51 (24) (23)	67 54 53 12 8







Attitudes Toward The IRS

• In other learning from the study, when we asked the two segments to rate their level of agreement with a series of statements about the IRS, we found that <u>Committed *e-file* Users</u> <u>consistently rated IRS far more positively</u> than did the Committed V-Coders.

BASE:	Attitudes Toward The IRS		Committed <u>e-file Users</u> 502 %	Committed <u>V-Coders</u> 500 %
% Agree Completely/Mostly/Somewhat That				
I think the IRS is doing a pretty good job, espe The IRS does its best to help tax preparers with The IRS is like a partner to me – they're that in	all the regulations and requireme	-	87 72 68	80 59 43
When it comes to technology, I don't trust the IRS to right the first time, everything has to go thro			54	74
The IRS doesn't communicate very well with tax prep While tax complexity originates in Congress, the IRS IRS always seems to be trying to dump more of its w IRS doesn't care how complicated they make things,	only makes things worse with all their r ork on the tax preparer		48 45 45 41	62 55 59 63
Dealing with the IRS is like dealing with an adversary The IRS doesn't really care what tax preparers think	you're having to constantly fight with	them	34 24	44 41



Contact With The IRS

- In their <u>current contact with IRS</u>, the segments are <u>similar in phone, mail, and professional</u> <u>meeting contact</u>, but <u>Users have more contact via irs.gov, tax forums, and e-mail</u>.
- Only 14% of each group want to have "more" contact with the IRS (most want no change in contact). In preferences for type of contact, Users focused first on contact via irs.gov, followed by regular mail and then e-mail; while V-Coders generally seemed to want to limit information to irs.gov and regular mail.

Incidence, Frequency & Helpfulness Of Contact With IRS					
BASE:	Committed <u>e-file Users</u> 502 %	Committed <u>V-Coders</u> 500 %			
Ever Have Contact Via Phone	<mark>97</mark>	<mark>94</mark>			
How Often? (# times per year)	31	31			
Ever Have Contact Via IRS Website	87	<u>76</u>			
How Often? (# times per year)	73	51			
Ever Have Contact Via Regular Mail	<u>80</u>	<u>84</u>			
How Often? (# times per year)	29	38			
Ever Have Contact Via IRS Forums	<u>58</u>	<u>46</u>			
How Often? (# times per year)	27	26			
Ever Have Contact Via Professional Meetings	<u>56</u>	<u>49</u>			
How Often? (# times per year)	10	7			
Ever Have Contact Via In-Person Visits	<u>54</u>	<u>62</u>			
How Often? (# times per year)	8	8			
Ever Have Contact Via E-Mail	(48)	<u>31</u>			
How Often? (# times per year)	(34)	24			

BASE:	Committed <u>e-file Users</u> 502 %	Committe V-Coders 500 %
% Want "More" Contact With IRS	14	14
Pref'd. Methods Of Receiving Info From II	<u>RS</u> :	
From the IRS's Website – irs.gov n the Mail	40 27	33 38
/ia E-Mail	17	10
rom Software Companies	12	13
Contact w/IRS Tax Specialist/IRS Employee	5	5
rom Other Internet Websites	5	7
From News Articles	4	2
Pick Up Information At An IRS Office	2	3
/ia Electronic Bulletin Board	2	1
From Advertising	1	*
VATP.com	1	*

RESEARCH

IRS Contact & Preferences For Receiving Info From IRS

Usage Of & Attitudes Toward e-services

- To this point, only 34% of Committed *e-file* Users and 19% of Committed V-Coders have used e-services, but <u>2/3^{rds} or more of those who've used are satisfied</u> (especially the V-Coders).
- There was <u>high interest in each group in using e-services</u> (especially the TDS, EAR, and Disclosure Authorization Forms services).
- In addition, <u>68% of V-Coders said access to e-services would make them switch to *e-file* a response very similar to what we've seen in other surveys of Non-Users in 2004.
 </u>

IRS Contact & Preferences For Receiving Info From	n IRS		
BASE:	Committed <u>e-file Users</u> 502 %	Committed <u>V-Coders</u> 500 %	
<u>% Have Ever Used e-services</u> (Total)	34	<u>19</u>	
% Of Users Who Are Very/Somewhat Satisfied	<u>63</u>	<u>79</u>	
% Of All Respondents Who Definitely/Probably Will Use e-services	87	<u>70</u>	
Specific e-services Interested In Using:			
Use Of The Transcript Delivery System	62	61	
Electronic Account Resolution	60	59	
Submission & Modification Of Disclosure Authorization Forms	50	46	
Taxpayer Identification Number (TIN) Matching	44	44	
Registration For e-services	36	36	
Preparer Tax Identification Number (PTIN) Application	32	31	
Online <i>e-file</i> Application To Become An ERO	24	24	
None/No Answer	17	24	
V-Coders Only: <u>% Very/SW Likely To Switch To <i>e-file</i> For e-services Act</u>	<u>cess</u> na	68	
90		FCB &	Russe

Differences In Characteristics Of V-Coders & Users

- To learn as much as possible about the V-Coder target, we analyzed the profile data in the three pages that follow and found that, compared to Committed Users, <u>Committed V-Coders</u>...
 - Personally skew more Male, higher income, and active in tax prep work longer (but not older).
 - It has been hypothesized that most V-Coders are older and closer to retirement (and thus feel *e-file* would have little/no impact on their clients), but the data here showed that <u>only 29% of Committed V-Coders fit that model</u>.
 - Professionally, Committed V-Coders prepare fewer returns and are more industry-involved that is, more likely to belong to a professional organization (especially AICPA and state groups) and more likely to read trade publications, especially the *Journal Of Accountancy*.
 - They are more likely to be working in <u>older firms</u> serving a <u>smaller base of clients</u> firms <u>with</u> more full-time (vs. seasonal) Practitioners, who are far <u>more likely to be CPAs/Accountants</u> and <u>less likely to be primarily Tax Preparers</u> (than we see with Users). Their firms, though focused mainly on Individual returns, also <u>include more Business clients</u> than the User firms.
 - With their skew toward CPAs and Accountants, they tend to have <u>older</u>, <u>more upscale clients</u> <u>with</u> <u>more complicated tax returns</u>.
 - Finally for profiling, results show that the firms of V-Coders are <u>far less likely than User firms to</u> <u>advertise/promote</u> though if they do, they (like Users) tend to do so mainly through person-to-person contact. About 1/5th of Users say they mention <u>*e-file*</u> in their communications/advertising</u>.
 6% of V-Coders also mention *<i>e-file*, and about 1/4th more say they would if they used it.



Personal & Professional Characteristics

BASE:	Total Practitioners From <u>'04 Practitioner Tracking</u> 750 %	Committed <i>e-file</i> Users <u>PBI Study</u> 502 %	Committed V-Coders <u>PBI Study</u> 500 %
<u>Average Age</u> (Mean)	54	54	(54)
Gender: Male	57	60	(74)
Female	43	40	26
Average # Years In Tax Preparation Work	22	24	29
% Who Are College Educated	na	94	97
Average Total HH Income	na	\$92.2K	\$108K
Committed V-Coders Only: NET % Near Retirement Or Pla	nning		
To Leave Business & Feel <i>e-file</i> Has Little/No Impact On Cl	ients na	na	29
Median # Individual Returns Personally Prepared	300	325	235
Membership In Trade/Professional Organizations			
Total Who Belong To Any Organization	<u>53</u>	<u>64</u>	<u>73</u>
State Associations Or Groups	20	12	26
NATP (National Association Of Tax Practitioners)	15	28	13
AICPA (Am. Inst. Of Cert'd. Public Accountants)	15	18	(45)
NAEA (National Association Of Enrolled Agents)	7	17	(73) (26) 13 (45) 6 8
NSA (National Society Of Accountants)	5	15	8
Top Trade/Prof'l. Publications Subscribe To/Read Regularl	У		
Journal of Accountancy	na	14	(37)
The Kiplinger Letter	na	12	17
Accounting Today	na	6	8
EA Journal	na	5	2
Practical Accountant	na	5	8
Tax Advisor	na	4	6



Characteristics Of Firms & Clients

BASE:		Committed e-file Users <u>PBI Study</u> 502 %	Committed V-Coders <u>PBI Study</u> 500 %	
Avg. # Years Firm Has Been In Busi Median # Active Preparers At All Of Median # Total Clients At All Location	Firm's Locations	21 2 (150)	27) 2 366	
median # Total Clients At All Location	UNS	(450)	300	
Average # Tax Prep Offices Of Firm Avg. % Of Preparers Who Are Full-1		3 75	3 84	
Avg. % Of Preparers Who Are				
Primarily CPAs		22	(53)	
Primarily Accountants		29	23	
Primarily Financial Planners Primarily Tax Preparers			1 16	
Primarily Lawyers		(32)	3	
Primarily Some Other Profession		12	4	
Avg. % Of Preparers In Firm Focuse	ed On Individual Returns	84	75	
Average Age Of Individual Clients		44	47	
Avg. % Of Clients Who Are:	Male	51	54	
	Female	49	46	
Avg. % Of Clients Who Are:	Caucasians	76	80	
Avg. HH Income Of Clients		\$57,877	\$87,212	
Avg. % Of Ind'l. Returns That Are:	Simple	(40)	30	
	Complex	44	48	
	Very Complex	16	20	
Avg. % Of Bus. Returns That Are:	Simple	42	35	
	Complex	43	49	
	Very Complex	15	15 TCTD 0	D
	39		FCB 8	RESEARCH

Advertising & The Role Of *e-file*

BASE:	Committed <i>e-file</i> Users <u>PBI Study</u> 502 %	Committed V-Coders <u>PBI Study</u> 500 %
% Who Say Their Firm Advertises/Promotes Thru Media (New Base: Firm Ever Advertises)	61 (307)	47 (235)
Main Media Used	(307)	(200)
Through Person-to-Person Contact	46	47
Through Local Newspapers or Magazines	35	23
Through Local Phone or Other Directories	28	20
Through the Internet	22	15
Through Local Direct Mail	22	12
How They "Talk About Their Firm" In Ads/Promotions (New Base: Total Who Promote Firm)	(307)	(235)
	22	
That We Offer <i>e-filing</i> /Electronic Filing	22	6
That We Offer <i>e-filing</i> /Electronic Filing Our Good Reputation	15	6 12
Our Good Reputation	15	12
Our Good Reputation How Convenient We Are Our Credibility/Certification	15 14	12 2
Our Good Reputation How Convenient We Are	15 14 14	12 2 12
Our Good Reputation How Convenient We Are Our Credibility/Certification That We Provide Tax Filing/Tax Preparation	15 14 14 13	12 2 12 17
Our Good Reputation How Convenient We Are Our Credibility/Certification That We Provide Tax Filing/Tax Preparation We Talk About Our Services	15 14 14 13 12	12 2 12 17 16
Our Good Reputation How Convenient We Are Our Credibility/Certification That We Provide Tax Filing/Tax Preparation We Talk About Our Services That We Have Experience/Professional Experience	15 14 14 13 12	12 2 12 17 16



The Software Brand Issue

Next, as in the Practitioner Tracking Study, we found clear differences in the brands of tax return prep software used by Committed V-Coders – with <u>significantly higher use of LaCerte</u>, <u>Intuit, ATX, and CCH</u>; while <u>Committed *e-file* Users have far higher use of Drake and TaxWise</u>. However, the <u>age and electronic transmission capability</u> of software is very similar, which tells us the V-Coders are not using older software. Assuming brand differences are not just coincidental, there must some other factor at play here – why else would V-Coders use such different brands?

Tax Return Prep Software Usage

	Com	mitted e-f	<i>file</i> Users	Com	mitted V-0	Coders
		Use For	Use For		Use For	Use For
	Total	Indiv.	Business	Total	Indiv.	Business
	Use	<u>Returns</u>	<u>Returns</u>	Use	Returns	Returns
BASE:	502	502	502	500	500	500
	%	%	%	%	%	%
Drake	29	29	27	5	5	4
LaCerte	16	16	15	23	23	21
TaxWise	10	10	9	5	5	5
Intuit, Inc	10	9	8	15	15	12
ATX Tax Forms	8	7	7	12	10	12
ССН	4	4	4	11	11	10
TASC	1	1	*	0	0	0
TurboTax	*	*	*	4	4	3
Ultra Tax	4	0	4	5	4	4
Creative Solutions	3	0	3	5	5	4
Pro Series	4	0	3	5	5	4
Tax Works	3	0	2	2	2	2
Avg. # Years Since Purchase	x	3.5	3.5	x	3.8	3.7
% With SW Capable Of Transmitting Electronically	x	100	91	x	98	90



Appeal Of Messaging Concepts

• Finally, Committed V-Coders were presented with a series of possible messaging concepts (in randomized order) and asked which would make them <u>much more, somewhat more, somewhat less</u>, or much less interested in using *e-file*. Two of the 11 concepts were about equally strong (they're highlighted below) and were, by far, the most believable. A third concept had strength in terms of interest.

	Committed V-Coder Reaction To Messaging Concepts	Much More	Much/SW More	% Say It's
		Interested	Interested	Believable
BASE:		500	500	500
DAJE.		%	%	%
In a recent survey, 98% of Practi	tioners using <i>e-file</i>	,,,	70	,,,
said the more they learn about		27	72	71
-				
	actitioners said <i>e-file</i> is the way of			
the future because your competence	itors are now <i>e-filing</i> and clients are expecting it	25	66	69
In a recent survey, 9 out of every	10 Practitioners using <i>e-file</i> said			
	and that it gives clients what they want			
	n productivity and making their life easier	22	64	52
In a recent survey, 9 out of 10 Practit				
their clients what they want - that i	s, more choice and better service	18	61	55
<i>e-file</i> helps me retain my customers		18	54	44
<i>e-file</i> increases a Practitioner's person	al productivity	18	53	34
	<i>file</i> is a must – <i>e-file</i> brings new customers and increases profitability		52	44
In you want to grow your business, c-	mc is a must – <i>c-mc</i> brings new customers and increases promability	, 10	52	
In a recent survey, 3 out of 4 Practitic	oners using <i>e-file</i>			
said <i>e-file</i> brings them new custome		17	52	56
suld e me Mings them new custome		17	52	00
e-file gives you greater peace of mind	because you know your business is moving in the right direction	15	55	49
	aration and frees you up to focus more on your clients' tax issues	14	41	22
The easiest way to grow your busines		13	42	28
				11
			FTP 9. P	11000

42

B & Kussell

RESEARCH

Appendix

Questionnaires Used In The Study (Attached Electronically)

